



Economic and Industry Market Outlook

Seek Diversification in Alternatives September 7, 2022

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Comprehensive Insights

Top-down macro analysis

Economic data
Interest rates
Earnings
Valuations
Investment cash flows

Industry data
Interviews with industry and service line leaders

Bottom-up industry and service insights





CLA Legislative Update

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Major Tax Changes Avoided in 117th Congress

Individual income tax rates

Capital gains rates

1031 exchanges

Carried interest

SALT cap extension or repeal 3.8% net investment income tax on active business income

Changes to estate and gift tax rules





Inflation Reduction Act

Tax Implications

- New 15% minimum tax on corps (with "book" income over \$1 billion)
- 1% excise tax on publicly traded companies on stock buybacks
- Excess business loss limitations extended through 2028
- Increase in research credit against payroll tax for start-up small businesses
- IRS funding for enforcement activities
- Tax breaks for clean vehicles
- 30% credit for certain energy-efficient remodeling costs, subject to a \$1,200 annual limit (as opposed to \$500 lifetime cap)
- 30% clean energy credit previously called "REEP" for more expensive residential energy items
- Changes to the energy efficient commercial building deduction (Section 179D)
- New energy efficient home credit is increased and extended (Section 45L)



Directly impacts Real Estate



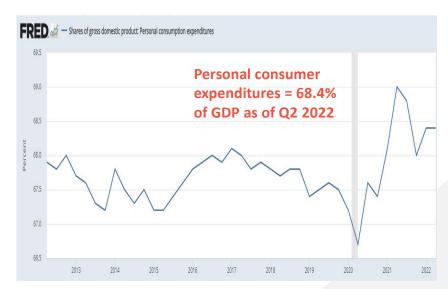
CLA Economic and Market Outlook Updated September 2022

We'll get you there.

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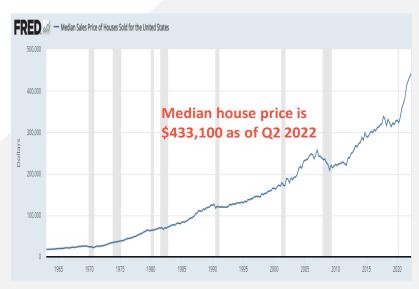
Economic Data Shows the Reopening is Real





Source: St. Louis Fed

Consumer spending is robust



Source: St. Louis Fed

Housing prices hit new highs

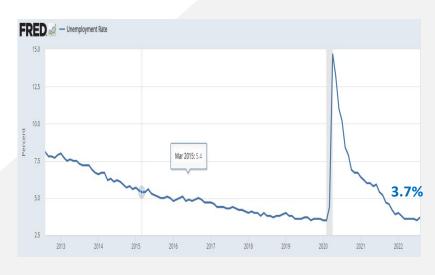
Economic Data Shows the Reopening is Real





Source: St. Louis Fed

Higher inflation \rightarrow Higher rates



Source: St. Louis Fed

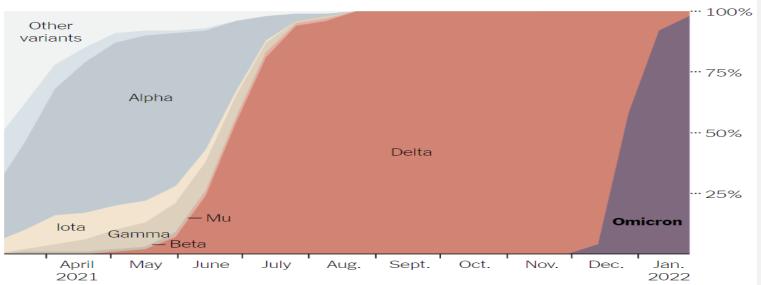
Unemployment at pre-COVID levels



COVID continues to be a challenge

Waves of Variants in the United States

Omicron has pushed aside Delta as the dominant variant in the United States. (For other countries, see $\underline{\text{CoVariants}}$.)



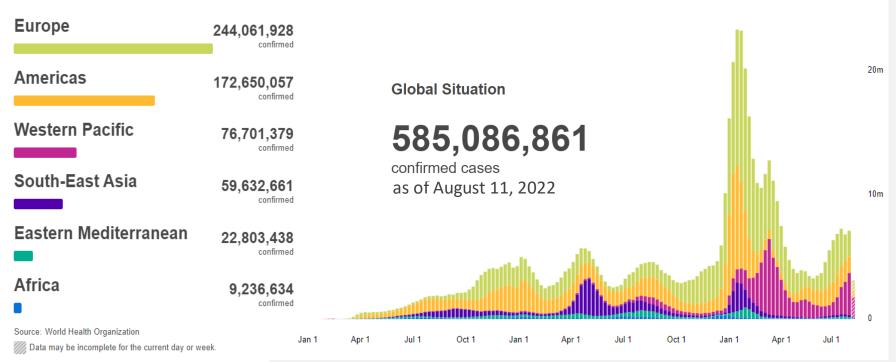
Expect New COVID-19 Variants in the United States

Source: Tracking Omicron and Other Coronavirus Variants - The New York Times (nytimes.com)







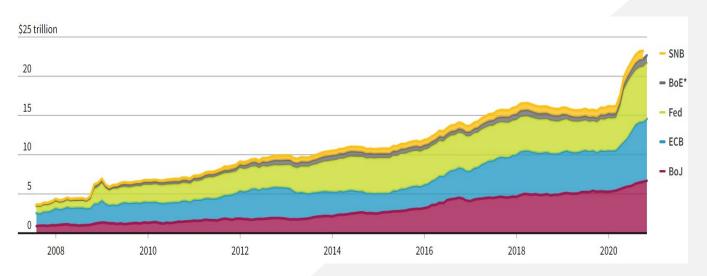


Number of COVID-19 Cases Globally

Source: WHO Coronavirus (COVID-19) Dashboard | WHO Coronavirus (COVID-19) Dashboard With Vaccination Data

Global Central Bank Stimulus is still a Tailwind





Central bank balance sheets

Assets for the European Central Bank, Bank of Japan, Federal Reserve, Swiss National Bank, and Bank of England

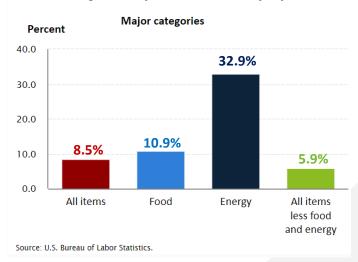
Source: Thomson Reuters



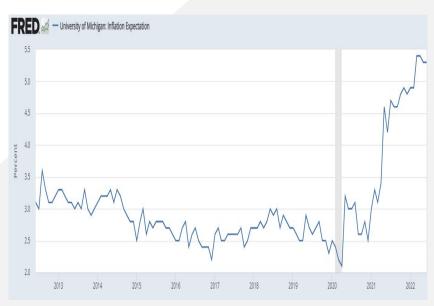
Inflation is Likely to Remain Front and Center



12-month percentage change, Consumer Price Index, selected categories, July 2022, not seasonally adjusted



Higher prices driven by energy ...



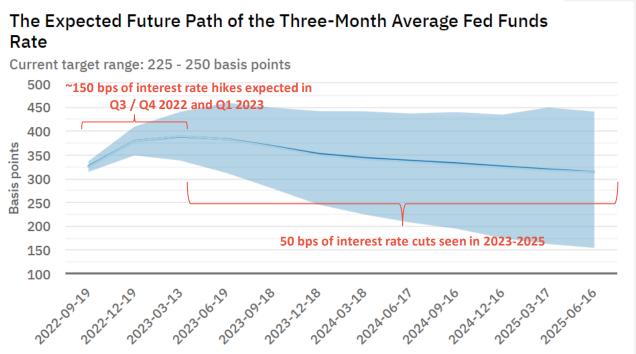
Source: St. Louis Fed

... Driving future inflation expectations



Expect Interest Rates Hikes in 2022 but Cuts starting in 2023



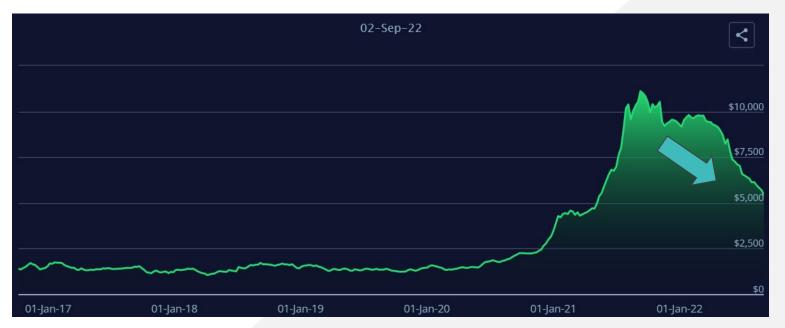


Source: Market Probability Tracker - Federal Reserve Bank of Atlanta (atlantafed.org)





Supply Chain Stress is Starting to Ease



Global shipping rates still elevated but off highs



Bull & Bear Cycles – An Historical Perspective

The Law of Market Cycles



Source: Fact Set, S&P Dow Jones Indices as of December 31, 2021. The index is unmanaged, is not available for investment and does not incur expenses. Daily performance is not available from 1926. Past performance is no guarantee of future results.

"Average does not include current bull market.





^{*}This chart uses monthly returns although this most recent bear market uses daily performance for consistency with the rest of the brochure.



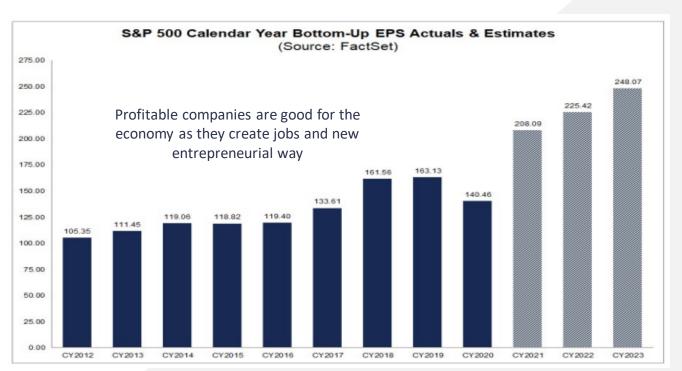
Outlook for Public and Private Companies

We'll get you there.

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2022 May Surpass the Record Profitability in '21



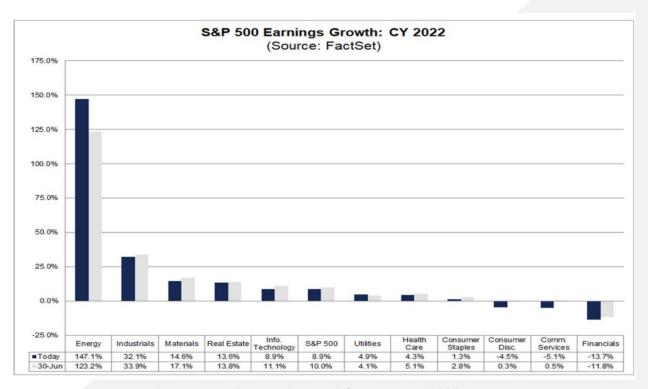


Source: <u>Earnings Insight Template 2016.docx (factset.com)</u>



Industry Differentiation Will Become More Stark



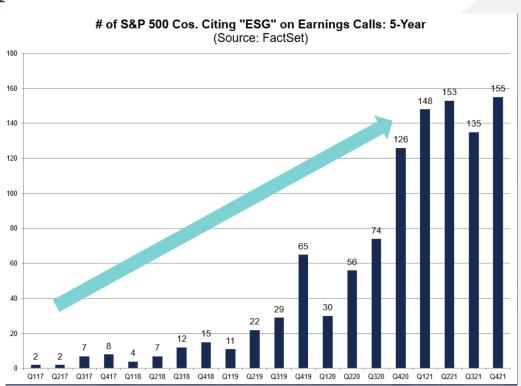


Source: FactSet Earnings Insight August 5, 2022



Companies Are Preparing Their Response to ESG



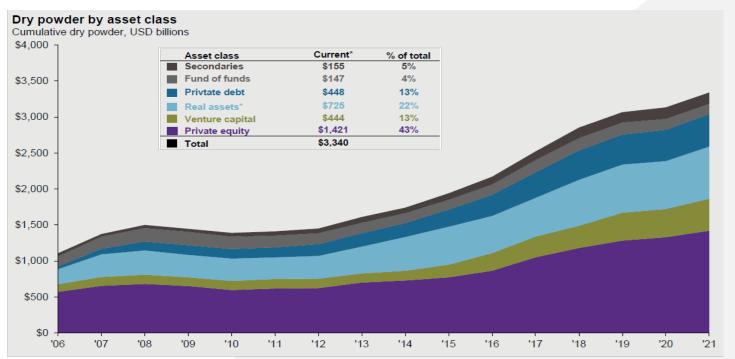


Source: Earnings Insight Template 2016.docx (factset.com)





Private Companies — Leading Indicators



Source: Pitchbook, J.P. Morgan Asset Management. *Dry powder data is as of March 31, 2021. Percentages may not sum to 100 due to rounding. *Real assets dry powder includes real estate & infrastructure. Data is based on availability as of November 30, 2021.

Investors are eager to put cash to work





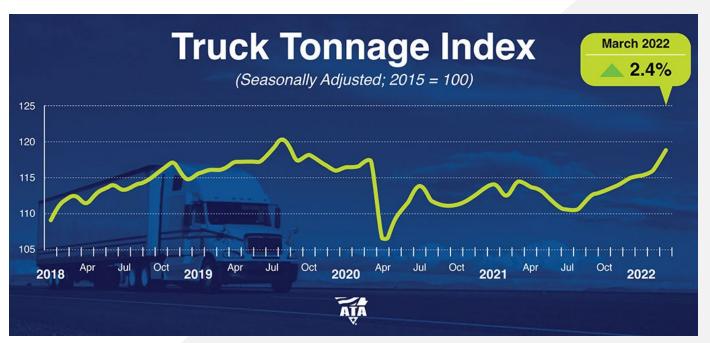




Source: BlackRock

Industry Insights: Pick-Up Seen in For-Hire Trucking Tonnage





Source: American Trucking Association



Manufacturers Remain Confident But Cautious



Source: St. Louis Fed





Private Company Outlook & Industry Insights

Challenges

Supply chain concerns to continue for another 12-18 months

Transportation and logistics

Higher interest rates and taxes will be headwinds to select industries — however, companies doing active risk mitigation

> Manufacturing and distribution, agribusiness

Labor remains difficult to source though mitigated in the long-term by investments in automation and higher worker pay

> Construction

Opportunities

Record profitability is expected to continue given pricing power in unregulated industries

> Health care, construction

Companies are looking to technology (AI / machine learning / logistics) to improve bottom-line efficiency

> Higher ed, agribusiness

We expect more M&A activity driven by private equity roll-ups and vertical integration

> Financial institutions, telecom

ESG awareness ramping up

> Retail, construction, agribusiness

At CLA, we have a depth of industry experience informing our economic views







Susan Sabo Managing Principal of Financial Institutions

"The rate of consolidation will continue to be high across banks below \$1bln in assets and credit unions with less than a \$100M assets."

Allyson Baumeister Managing Principal of Manufacturing and Distribution

"Many business owners feel good about the first six months of 2022 year — but there is more uncertainty around pent up demand and inventory as we get into the latter half."

Brandon Knight Managing Principal of Transportation and Logistics

"Given equipment and driver shortages, clients are expecting billing rate increases. Additionally, companies are using technology to improve efficiency and focus on more regional and profitable routes."

Robbie Walker Managing Principal of Agribusiness

"Many of our clients who sell into grocery stores or distribution centers saw record profitability during COVID, and some used this as an opportunity to sell or expand their operations."





Real Estate Spotlight: Industry Insights

Megatrends

- Rising interest rates
- Untenable cap rates
- Greater focus on subsectors beyond residential real estate
- Investors continue to embrace the tax benefits of real estate investments
- Great relocation and migration trends
- Regulatory focus on ESG/climate disclosure
- Focus on a dedicated real estate allocation to investment portfolios

Risks

- Record high prices / rents
- Skilled labor shortage
- Exhaustion of rental assistance and mortgage forbearance programs
- Continued lack of affordable housing
- Remote workforce issues
- Reduction in business travel
- Continued proposals to repeal / adjust Section 1031 exchange rules, treatment of carried interest

Opportunities

- Key sectors in focus:
 - Logistics and industrial
 - Life sciences
 - Rentals: multi-family and single family
 - Affordable housing
 - Student housing
 - Self storage
- Use of PropTech to more efficiently manage properties
- Increased deal flow for select real estate opportunities
- New ways for investors to gain exposure across public and private markets via internal funds



Four Market Themes for 2022 and Beyond

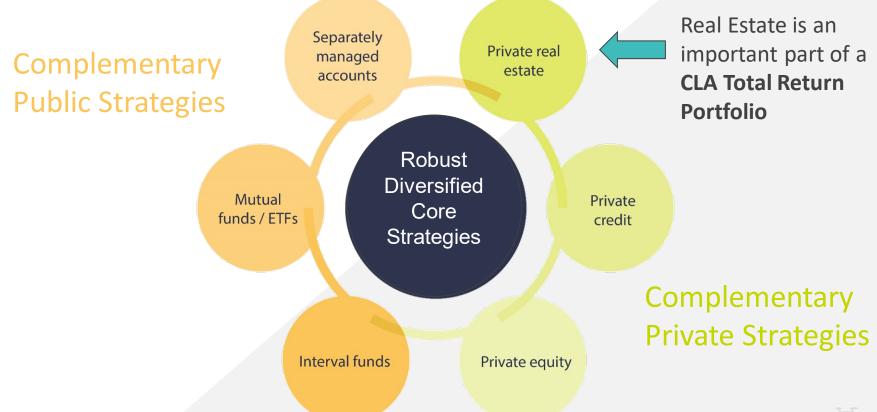








How We Construct Portfolios at CLA



Contact CLA to discuss how we can serve you and help you achieve your goals



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