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About CLA

- A professional services firm with three distinct business lines
 - Wealth Advisory
 - Outsourcing
 - Audit, Tax, and Consulting
- More than 6,600 employees
- Offices coast to coast

*According to 2017 data from the Department of Labor

- Providing employee benefit plan audit, tax compliance, and consulting services for more than 60 years.





CLA is *a leading provider* of employee benefit plan audits in the country*

Learning Objectives

At the end of this session, you will be able to:

- Identify plan design and service provider evaluations, with an emphasis on process development
- Describe recommendations for monitoring and reviewing investment performance

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Speaker Introductions

John Stiglich, CPA, CFP®, PFS, AIF®, CHSA

- Principal, CliftonLarsonAllen Wealth Advisors, LLC
- Over 35 years of experience in working with qualified retirement plans
- Experience in plan design, administration, and investment alternatives







Evaluating Service Providers

What is a Service Provider?

 A Service Provider is a third-party which provides some type of product or service to your company's retirement plan for a fee.

What are the Common Types of Service Providers to Retirement Plans?

- 1. A Custodian/Directed Trustee
- 2. A Recordkeeper
- 3. A Third-Party Plan Administrator (TPA)
- 4. An Investment Advisor
- 5. Independent CPA Firm (Plan Auditor)
- 6. A Plan Attorney



What is a Custodian/Directed Trustee?

- 1. The Company which holds the Plan's assets.
- Responsible for executing purchases and sales of plan investments as directed.
- 3. Provide monthly or quarterly reports on account activity.
- For audit-sized plans, may provide a Certified Trust Statement for the Plan Auditors.

How do you evaluate Custodians?

- 1. For Independent Custodians i.e. Schwab, T. D. Ameritrade Trust, Matrix, look at the fees charged. The normal range is .02% to .04%. Some have a minimum fee i.e. \$400. Some are a base fee plus an asset charge. This Custodian is normally chosen by the Plan's Investment Advisor.
- For "bundled" solutions i.e. Fidelity, Empower, John Hancock, the recordkeeper will use their own Custodian and a separate fee is not disclosed.
- 3. For "Directed Trustee" Services, an additional fee of \$500 to \$1,500 usually applies.

Q)

What is a Recordkeeper?

- 1. The Company maintains the accounting for participants' accounts and all plan transactions i.e. Fidelity, Empower, Newport, Ascensus etc.
- 2. Responsible for correctly allocating plan deposits, making investment transfers and processing participant distributions and loans.
- 3. Provide quarterly participant statements.
- Provide Internet Account Access.
- 5. Provide participant features i.e. Gap Analysis, Education, Account Management etc...

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How do you evaluate Recordkeepers?

- 1. By Fees Review 408(b)2 Fee Disclosure and Benchmark
- 2. Every 3-5 years get RFP's see next slide for Checklist
- Ease to work with
- 4. Response Time to problem resolution
- 5. Consistency in Service
- 6. New Features and Enhancements Online Services
- 7. Data Security Features



Recordkeeping RFP Checklist

The RFP process can help determine the appropriate fit for your business

Preparation

Identify and prioritize scoring criteria: Area of evaluation

- Step 1: Rate each section 1 through 6
 (1 most important)
- Step 2: Rate each sub-section 1 through 3/4 (1 most important)

Firm Background	Investment flexibility and capabilities
Client Base	Open architecture capability
Experience	Fund implementation capability
Financial status	Fund implementation timing constraints
Participant services	Fees and expenses
Communication and statements	Recordkeeping
Web interface	Investment fees
Phone services	Other fees
Education and communication	Fee transparency
Plan sponsor services	Transition/conversion
Support	Transition planning
Technology	Transition monitoring
Process automation	Quality control and testing procedures
Web tool	Implementation communication

What is a Third-Party Plan Administrator (TPA)?

The Company that is responsible for Compliance Services for your Plan.

This includes:

- Plan Document
- 2. Annual Plan Discrimination Testing
- 3. Participant Eligibility
- 4. Form 5500 Preparation
- 5. Plan Design Review
- 6. Plan Operations Consulting

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How do you evaluate a Third Party Administrator (TPA)?

- By their Role Bundled vs Unbundled
- 2. Scope and Quality of Services Provided
- 3. Experience and Quality of Staff
- Ease to work with
- 5. Pro-Active Approach
- 6. Fees



What is an Investment Advisor?

The Investment Professional engaged to provide Investment Advice/Education to the Plan Trustees and Participants.

Investment Advisor Status*:

- 1. Broker/Registered Representative of BD
- 2. ERISA 3(21) Advisor
- 3. ERISA 3(38) Advisor



How do you evaluate Investment Advisors?

- By their Role/Status
- 2. Scope and Quality of Services Provided Participants?
- 3. Experience and Quality of Staff
- Ease to work with
- 5. Pro-Active Approach
- 6. Fees Commission, Asset-Based, Fixed

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Monitoring Investments

What is the Plan's current structure for Investment Selection?

- 1. Plan Trustee(s) select
- 2. Investment Committee select
- 3. Recordkeeper select Point in Time Fiduciary
- 4. Discretionary ERISA 3(38) Advisor select

4

For the First Three Options:

- Plan Trustee(s) bear liability for investment selection and monitoring
- 2. Best Practice Prepare an Investment Policy Statement (IPS) and follow it
- 3. If no IPS Develop a process and follow it
- 4. Review Quarterly Investment Reports compared to IPS/Process
- 5. Beware of Share Class/ Cost of Mutual Funds
- 6. Focus on Long-Term and Consistent Performance

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For the First Three Options:

- 7. Don't be quick to switch Investment Options
- 8. Even TDF's need a selection process and monitoring
- 9. Beware of Proprietary Funds
- 10. Consider Investment Education for Decision Makers
- 11. Consider obtaining the Certified Plan Sponsor Professional (CPSP) credential from the American Retirement Association (ARA)
- 12. Consider engaging an ERISA 3(38) Discretionary Advisor

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If you use an ERISA 3(38) Discretionary Advisor:

- The Advisor has full discretion over the investments and bears liability
- 2. The Advisor will prepare an Investment Policy Statement (IPS) and follow it
- 3. The Plan Trustee(s) need to monitor the activity of the Advisor
- 4. Review Quarterly Investment Reports and ask questions
- At least annually have Advisor provide you with a comparison of the Plan's investments to the IPS
- 6. Focus on Long-Term and Consistent Performance

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If you use an ERISA 3(38) Discretionary Advisor (Cont.):

- 7. Don't be quick to switch Investment Options
- 8. Even TDF's need a selection process and monitoring-ask
- 9. Beware of Proprietary Funds
- 10. Consider Investment Education for Decision Makers
- 11. Consider obtaining the Certified Plan Sponsor Professional (CPSP) credential from ARA

4

Basic Premises to Follow:

- 1. Always make decisions which are in the best interest of **ALL PLAN PARTICIPANTS**
- 2. Establish common-sense processes and policies and follow them
- 3. Monitor Plan Costs at least every 2-3 years
- 4. Investment Performance is not the most significant factor
- 5. Focus on the "Prudent Man"

Q)

