



# Lease Implementation Update

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# Learning Objectives

- Recognize the changes associated with the new lease standard
- Identify helpful tips on implementation and how CLA can help





## Presenters



Michael Luff, CPA
Technical Leader
michael.luff@claconnect.com



Airam Valdez, CPA
Principal
airam.valdez@claconnect.com



Sandy Young, CPA
Principal
sandy.young@claconnect.com



## Overview



ASU 2016-02 Leases Topic 842: Issued in February 2016



Effective fiscal years beginning after December 15, 2021 **and interim periods** within fiscal years beginning after December 15, 2022



Effort to increase transparency and comparability – provide faithful representation of leasing transactions



Lessee will be required to recognize a right-of-use (ROU) asset and lease liability generally for all operating and finance leases



Lessor accounting largely unchanged



Enhanced disclosures for lessees and lessors

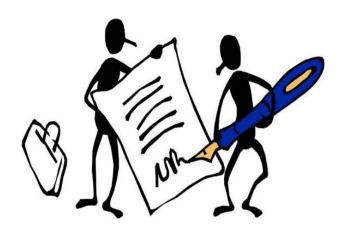


Does not impact how leases are characterized for federal income tax purposes; however additional complexities for "book" and tax differences expected



## What is a Lease?

A contract, or part of a contract, that conveys the **right to control the use** of identified property, plant, or equipment (an **identified asset**) for a period of time in exchange for consideration.





NOT all leases are obvious or could be embedded in another agreement!





# Lease Classification – Summary Accounting

#### **Balance Sheet** Income Statement Cash Flow Statement

**Financing** 

Right of Use (ROU)
Asset
Financing Lease
Liability

Amortization Expense Interest Expense Operating – Interest Payments Financing – Cash Paid for Principal

**Operating** 

Right of Use (ROU)
Asset
Operating Lease
Liability

Single lease expense on a straight-line basis Operating – Cash Paid for Lease Payments





## Simple Example

# **Lease Term/ Consideration**

#### **Lease Payments**

Total	62,448
Year 5	12,989
Year 4	12,734
Year 3	12,485
Year 2	12,240
Year 1	12,000
	•

# **Lease Liability**

Present

Value of Lease payments not yet paid is \$55,264 (5% discount rate)

## Adjustments

Plus
Initial
Direct
Costs of
\$500

Lease Incentives \$3,000

Less

#### **ROU Asset**

**\*52,764** 



## Lease Components vs. Non-Lease

#### **Lease Component**

• The right to use an underlying asset

#### **Non-lease Component**

- An activity that transfers a separate good or service to a customer
- Example: Common Area Maintenance (CAM) services
- Example: Right to use crew to operate equipment

#### Non-component

- An activity that does not transfer a separate good or service to the lessee
- Example: Administrative tasks by the lessor to set up a contract
- Example: Reimbursement of lessor's costs (property tax/insurance)

Allocate Consideration between Components

Practical Expedient to Combine (Not Separate)





## Measurement – Lessee

Measure the consideration in the contract for **Lease Components** by identifying the **Lease Term** and **Consideration** 

#### Lease Term Consideration Noncancelable Period Payments related to the use of the underlying asset Renewal option periods reasonably certain to be Other fixed or in-substance fixed payments exercised Periods covered by a termination option only if Other variable payments that depend on a rate or reasonably certain option will not be exercised index Optional periods to extend within the control of the Incentive paid or payable to the lessee lessor SIDERATION IN THE LEASE TERM CONTRACT



## What discount rate to use?



(only if readily determinable)

Lessee's
Incremental
Borrowing
Rate
(IBR)

Non-public entities may elect to use the risk-free discount rate by asset class\*\*

> \*\*risk-free rate will generate higher lease liability



## **Additional Considerations**

#### **Accounting Policy Elections:**

- "Package of Three" Practical
   Expedients Reduce cost and ease
   the transition process
- Exclude short-term leases (less than 12 months) Save time and decrease liabilities
- Elect the risk-free discount rate **Save time, but increase liabilities**
- Don't separate lease and non-lease components – Save time, but increase liabilities

#### **Use Professional Judgment:**

- Amount of lease term and renewal options *impacts classification/measurement*
- •Fair value of underlying asset *impacts classification*
- •Increment Borrowing Rate (IBR) impacts classification/measurement
- •Remaining economic life of underlying asset *impacts classification*
- •Lease Capitalization Threshold *Impacts identified leases*
- •Related Party Leases and Leasehold Improvements



## Lessee Disclosures

Existing	New Requirements
Information about the nature of its leases	Information about leases that have not yet commenced, but that create significant rights and obligations for the lessee
Terms and conditions of sale-leaseback transactions	Disclose if the practical expedient to combine non-lease components with lease components has been elected and to which class of underlying assets
Lease transactions between related parties	Information about significant assumptions and judgments
<ul><li>Finance (Capital) lease cost</li><li>Operating lease costs</li><li>Variable lease costs</li></ul>	Cash paid for amounts included in the measurement of lease liabilities, segregated between operating and financing cash flows
Short-term lease cost, excluding expenses relating to leases with a lease term of one month or less	Supplemental noncash information on lease liabilities arising from obtaining ROU assets
Sublease income, disclosed on a gross basis, separate from the finance or operating lease expense	Weighted-average remaining lease term
Net gain/loss recognized from sale leaseback transactions	Weighted-average discount rate
Maturity analysis of lease liabilities for each of the first five years after the balance sheet date and in total thereafter, including a reconciliation of the undiscounted cash flows to lease liabilities on the balance sheet	



## Transition Methods Available

CY = year of adoption

**PY** = comparative period

Original
Transition
Method
(ASU 2016-02)

- CY Topic 842
- PY Topic 842

Cumulative effect adjustment at the beginning of the earliest period presented

Additional Transition Method (ASU 2018-11)

- CY Topic 842
- PY Topic 840

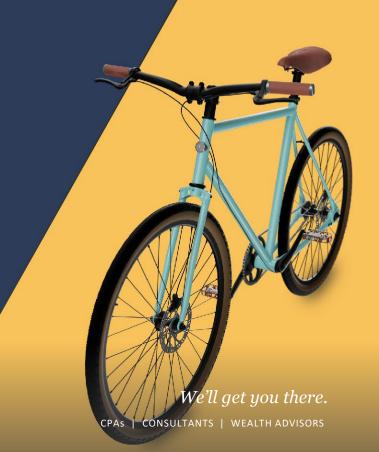
Cumulative effect adjustment at the beginning of the CY







How to prepare for Implementation



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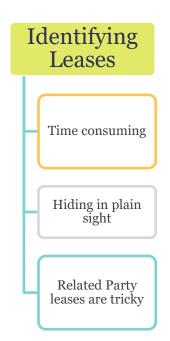
# Road Map to Implementation

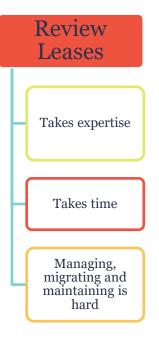


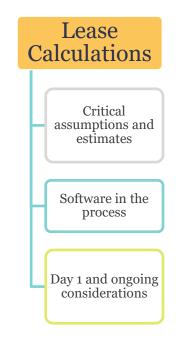


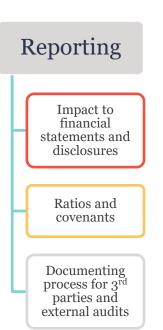
# Lessons Learned and Best Practices for Implementation

## **Planning** Finding the time and resources can be challenging Understanding the standard is hard Slow to start











## How do I start?



Understand and know the standard



Assess your situation and resources (People & Technology)



Define your lease implementation project – start with the end in mind



Take inventory of your leases and assess completeness

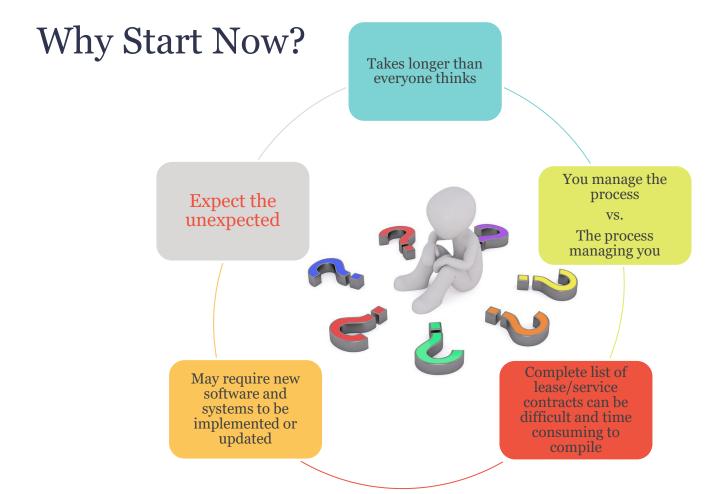


Perform lease accounting and update your financial processes and systems to report

#### **Documentation and Processes**











# Need Help?







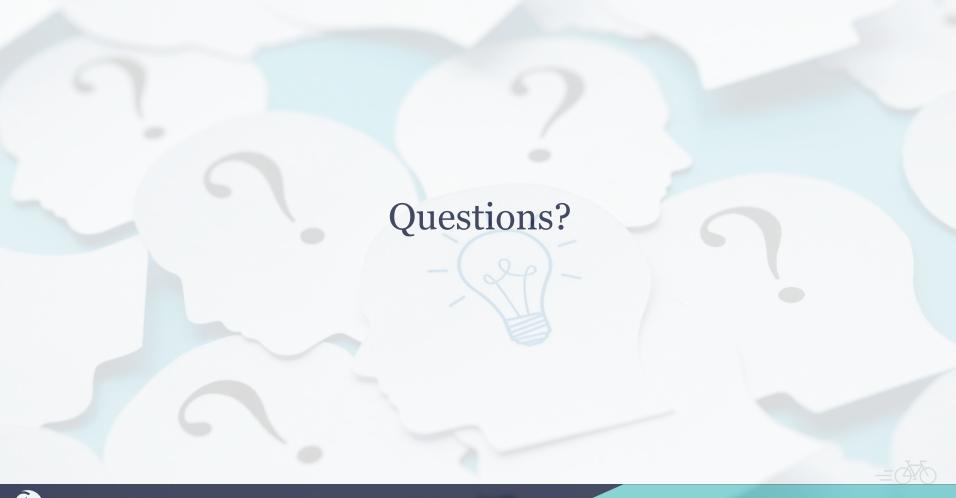
Lease Calculator and Other Resources



**Turnkey Solutions** 









# CLA Can Help!

#### **CLA Lease Accounting Solutions & Insights**

https://www.claconnect.com/services/audit-and-assurance/lease-accounting-standard



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