

Industry Trends in Financial Services

April 16, 2024



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Session CPE Requirements

- You need to attend 50 minutes to receive the full 1 CPE credit.
- 4 Polling Questions will be launched during this session. You must respond to a minimum of 3 to receive the full 1 CPE credit.

Both requirements must be met to receive CPE credit





Learning Objectives



Recognize the current regulatory pressures surrounding commercial real estate and asset liability management (ALM)



Recall how financial institutions can evaluate their portfolios in the current market



Identify ways to use your ALM reporting for strategic purposes







Susan Sabo, CPA *Managing Principal of Financial Services*





Jon Markfort, CPA, MBA Principal





Dustin Morris, CPA National Credit Risk Manager





President & CEO,
Darling Consulting
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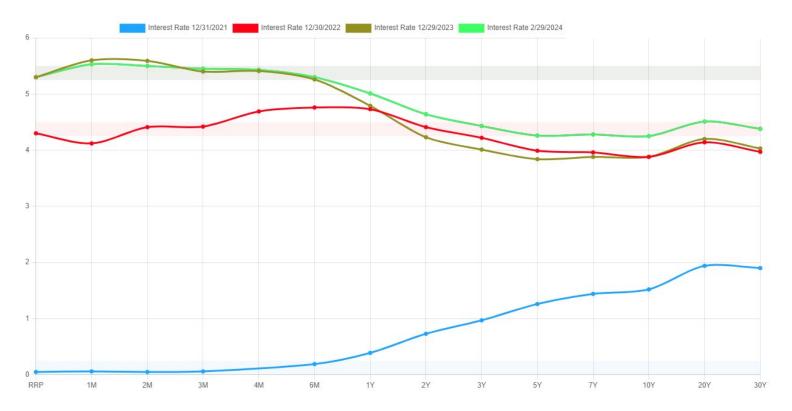
Your Presenters



Current State of the Industry



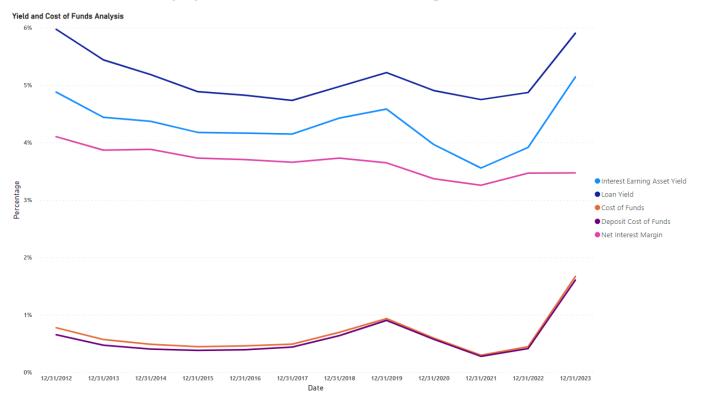
Yield Curve Constraints







What has happened to margins?







Polling Question #1

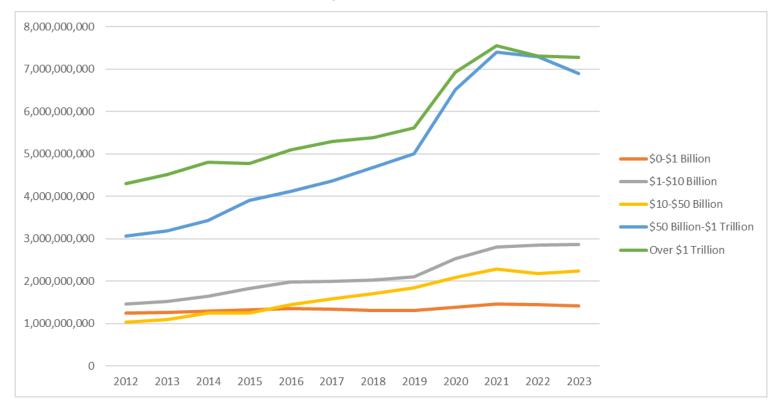
Which of these strategies is your organization most likely to utilize to manage liquidity in 2024?

- Advances/borrowings
- ☐ Raise rates on deposits
- ☐ Brokered deposits
- ☐ Tighten credit standards/slow lending





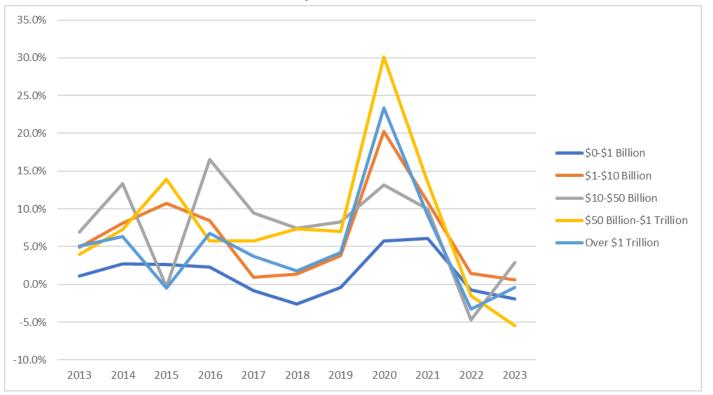
Current Trends in Deposit Balances







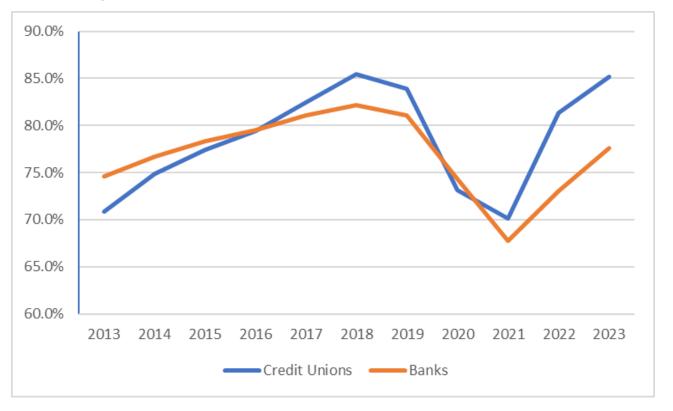
Current Trends in Deposit Balances (Cont.)







Loan to Deposit Trends







Polling Question #2

What is the primary risk facing your organization over the next 12-24 months?

- Deposit pricing
- Liquidity management
- ☐ Credit demand/quality
- Regulatory/compliance requirements





Regulatory Perspective on Credit Risk

OCC Key Risk Themes

 Credit Risk is increasing due to higher interest rates, increasing risk in commercial real estate lending, prolonged inflation...key performance indicators are beginning to show signs of borrower stress

NCUA Supervisory Priorities for 2024

 Economic conditions continue to change the credit risk environment in the credit union industry, as inflation, high interest rates and borrowing costs, etc. has negatively impacted some members' ability to repay their debt

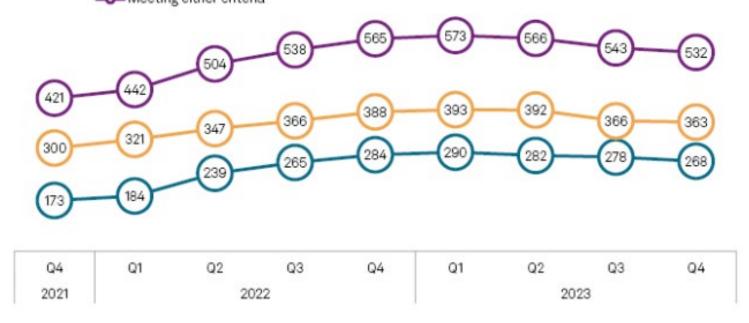




U.S. Banks exceeding 2006 CRE thresholds

CRE loans at least 300% of risk-based capital and 36-month CRE growth of 50% or higher
 C&D loans at least 100% of risk-based capital

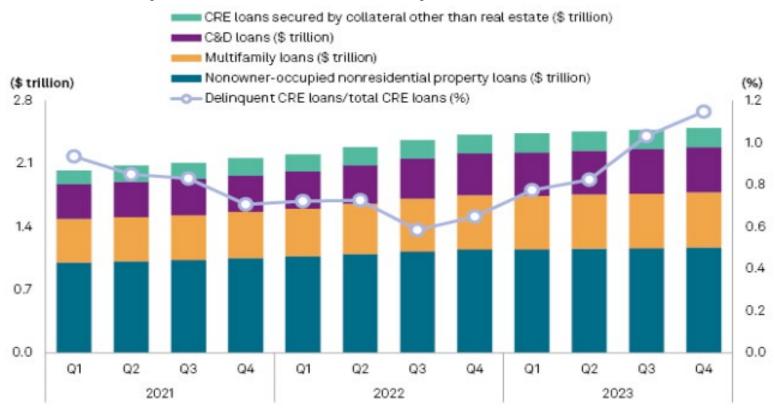
--- Meeting either criteria







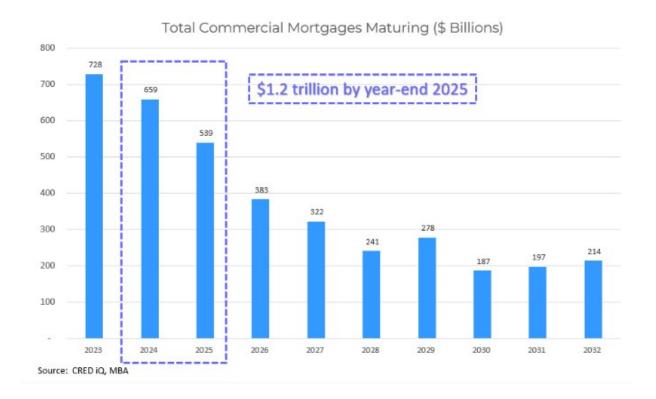
CRE Delinquencies & Composition







CRE Maturities and Refinance Risk







Polling Question #3

In your most recent regulatory examination, which area received the most attention?

- Liquidity planning
- ☐ Interest rate sensitivity
- Credit risk
- Capital planning
- Other





Three Things





Actions You Can Take Today



Assess and review your current ALM model inputs and quantitative and qualitative components



Review your liquidity plans: operating & contingency



Assess your credit risk management for underwriting, monitoring, and stress testing considerations







It takes balance.™

It's our job to engage in conversations, listen to what you really want, and apply our talents and experience to make extraordinary impact on your organization and life.

